

# Design Thinking 101

---

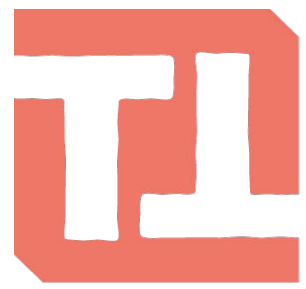
Design Thinking in Church Innovation

The Rev Lorenzo Lebrija  
Executive *Director, TryTank*



# Overview

- An overview of TryTank
- Before we start
- How to Try – Step 1: Generating Insights
- How to Try – Step 2: Developing Ideas
- How to Try – Step 3: Trying



**TRYTANK**

Research Institute

# But what is it?

- Is it a “think tank”?
- Is it the “way to save the church”?
- Is it a “silver bullet”?
- Rather it’s...



...it's a place where  
we can ask

WHAT IF? WHAT  
WHAT WHAT IF? IF?  
IF? WHAT IF?



# Innovation in the church.

## Current church model

- 1- think of an idea
- 2- pray about it
- 3- write it out
- 4- form a committee
- 5- hold listening sessions
- 6- write a paper
- 7- go to a conference
- 8- do theological reflection
- 9- talk about it in the diocese
- 10- discern some more
- 11- bring to vestry
- 12- bring to vestry again
- 13- try it



# TryTank model

## TryTank

1- try it



# That's what we are...

- An opportunity to ask “what if?”
- A chance to dedicate time and resources to this work.
- The R&D part of our church.





But our experiments  
speak best...

- Right now **96** of them
- Let's take a look at some...



# Alexa Prayer Skill

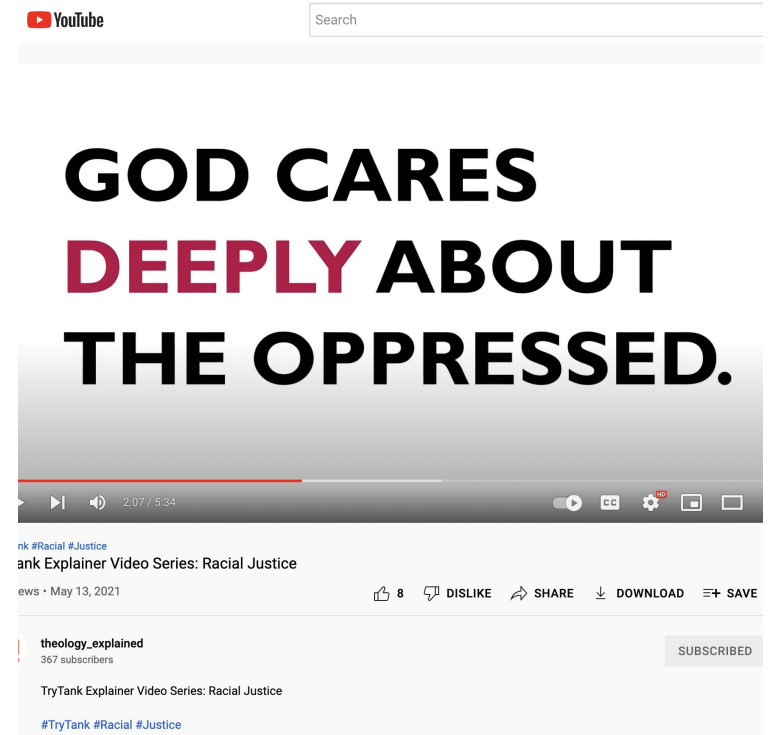
Creating a prayer leader out of Alexa to help people pray at home.

“one of the most engaged skills on Alexa”



# Theological Explainer videos

Create short animated videos that explain Episcopal theology for use on YouTube.



# La Misa in English

Creating a “culturally authentic” service aimed at Latinos that is in-culture but not in-Spanish.



# 1730 Evangelism

Organize and mentor smaller congregations to get to know their neighbors by inviting them to special events.



# Spin Church

Taking the basics of a regular Soul Cycle group fitness class and making it full-out about Jesus and then sharing a liturgical meal after.







# Spin Church

- We know ...  
That 26,799 people saw the Facebook ads,
- Those people are 86% women and 14% men,
- They saw those ads a total of 160,671 times,
- And that 1,176 of those people took action from those ads.
- That's a click-through rate of 1.40 which is more than 3x the Facebook benchmark for "well-performing" campaigns.
- However, only 9 people signed up to attend Spin Church over the campaign, and
- None went to the class.








# Overview

- An overview of TryTank
- Before we start
- How to Try – Step 1: Generating Insights
- How to Try – Step 2: Developing Ideas
- How to Try – Step 3: Trying

Before all the  
work

It is important to remember that this is about Jesus and spreading of the gospel.



A dark blue, irregularly shaped graphic with a splatter effect, containing the text "Build your team!" in white. The graphic has a rough, hand-painted appearance with various shades of blue and white splatters around its edges. The text is centered within the dark blue area.

Build your  
team!

## Build your team!

- Excitement (like you!)
- Skills (to compliment)
- Roles (ongoing)
- Diversity (more is better)

Build your  
team!

- 3-5 in size
- Communicate
- Insights



# Step 1: Generating Insights





Mindset:  
*Be Curious*

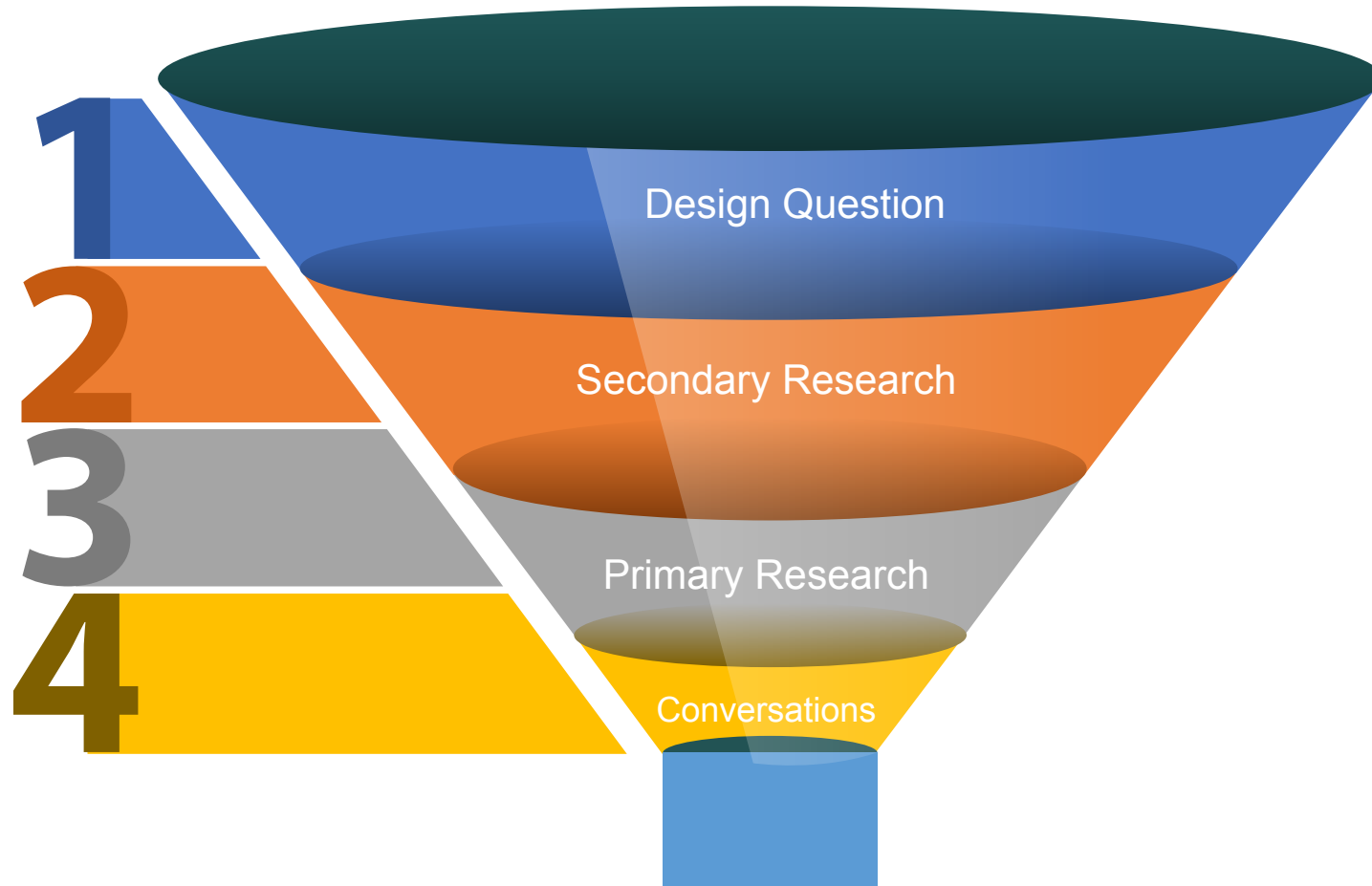




## The Design Question

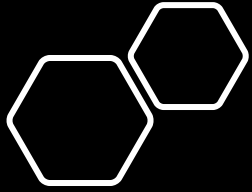
- Should we add a contemporary service?
- How can we better serve our neighborhood as it changes?
- Should we open a preschool?
- How can we bring in more revenue?

# Generating Insights

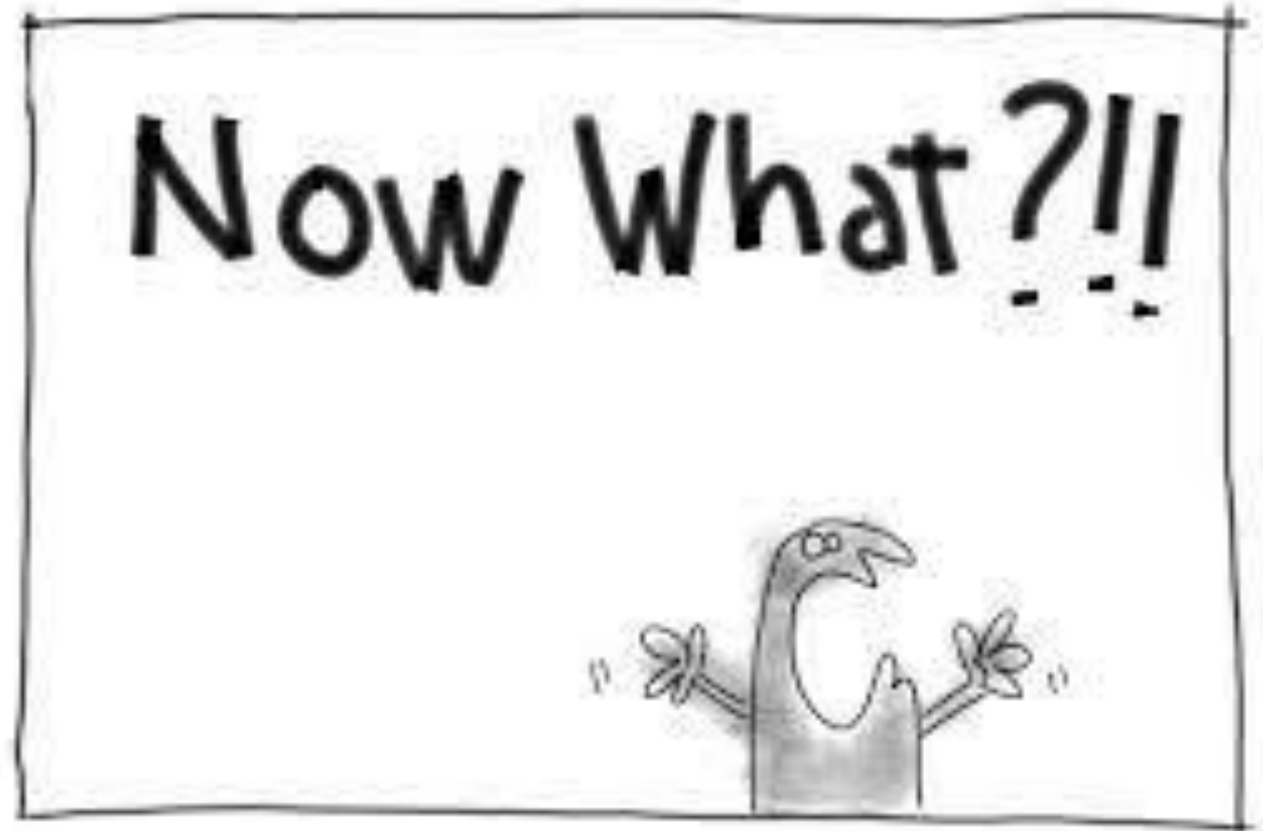


**Remember**

Get others  
involved and  
make sure  
stakeholders  
buy in.



You have  
insights...



# Overview

- An overview of TryTank
- Before we start
- How to Try – Step 1: Generating Insights
- How to Try – Step 2: Developing Ideas
- How to Try – Step 3: Trying



## Step 2: Developing Ideas



Mindset:  
Be Playful!

**Always  
begin with  
prayer**

This is when the Holy Spirit can be with you.

Invite the Divine to inspire you to spread the Gospel.

Trust that God will be with you in this work.



# Shift the Design Question

“What if...”  
Becomes  
”How might we...”

# Other people's shoes

Imagine a whole day

Step by step

Come up with ideas  
along the way

# Other people's shoes



“Listens to music while making coffee...”



“Reads the local paper...”



“Does yoga...”



“Listens to a podcast in car...”

# eStorm

Provocative subject line

Manage expectations

Present the challenge (question)

Pictures work too!

Follow up with a vote

Get a leader

Right number of people (4-7)

Clear design question

Know the rules...

## **Brainstorm**



## Brainstorm Rules(!)

No bad ideas

No budget

Dream big! Wild!

Stay focused!

One at a time!

Quantity (t+5)

Be open

Have fun (laugh!)

**Brainstorm  
Rules(!)**

**HARD**



**EASY**

**HOW?**

**NOW!**

**WOW!**

**NORMAL**



**ORIGINAL**



**So many ideas!  
How to  
manage them  
all!**

**1.Cluster**

**2.Discard**

**3. Vote**

In the end.



You want to finish this step with 2  
or 3 good ideas. The ones that  
give you feeling.

# Overview

- An overview of TryTank
- Before we start
- How to Try – Step 1: Generating Insights
- How to Try – Step 2: Developing Ideas
- How to Try – Step 3: Trying



# Step 3: Trying



Mindset:  
Be **BOLD!**

# Mission Canvas

(1) DESIGN QUESTION	(3) STAKEHOLDERS	(4) ELEVATOR PITCH	(6) PARTNERS	(2) OUR SOLUTION
EXISTING ALTERNATIVES	(9) KEY METRICS		(5) PATH TO TARGETS	
(8) EXPENSES			(7) FUNDING SOURCES	

Mission Canvas is adapted from [Lean Canvas](#) and is licensed under the Creative Commons Attribution-Share Alike 3.0 Un-ported License. We have changed the headings to reflect mission rather than business.

Mission Canvas is adapted from [Lean Canvas](#) and is licensed under the Creative Commons Attribution-Share Alike 3.0 Un-ported License. We have changed the headings to reflect mission rather than business.

# Mission Canvas

15 minutes to fill out

Order is suggested only

OK to skip for a moment, but  
come back to it.

Do one for each idea.

<b>(1) DESIGN QUESTION</b>	<b>(3) STAKEHOLDERS</b>	<b>(4) ELEVATOR PITCH</b>	<b>(6) PARTNERS</b>	<b>(2) OUR SOLUTION</b>
<b>EXISTING ALTERNATIVES</b>	<b>(9) KEY METRICS</b>		<b>(5) PATH TO TARGETS</b>	
<b>(8) EXPENSES</b>			<b>(7) FUNDING SOURCES</b>	

Mission Canvas is adapted from [Lean Canvas](#) and is licensed under the Creative Commons Attribution-Share Alike 3.0 Un-ported License. We have changed the headings to reflect mission rather than business.



# Mission Canvas Parts

1- Design Question

2- Our solution

3- Stakeholders

4- Elevator pitch

5- Path

# Mission Canvas Parts

6- Partners

7- Funding Sources

8- Expenses

9- Key metrics

<b>(1) DESIGN QUESTION</b>	<b>(3) STAKEHOLDERS</b>	<b>(4) ELEVATOR PITCH</b>	<b>(6) PARTNERS</b>	<b>(2) OUR SOLUTION</b>
<b>EXISTING ALTERNATIVES</b>	<b>(9) KEY METRICS</b>		<b>(5) PATH TO TARGETS</b>	
<b>(8) EXPENSES</b>			<b>(7) FUNDING SOURCES</b>	

Mission Canvas is adapted from [Lean Canvas](#) and is licensed under the Creative Commons Attribution-Share Alike 3.0 Un-ported License. We have changed the headings to reflect mission rather than business.

**Worth  
noting!**

Decide which  
idea or ideas  
you can  
honestly and  
faithfully do.

# MVP - Minimum Viable Prototype

---

Using the Mission Canvas,  
especially section 9!

---

Must be able to measure what  
you'll measure for success.

---

Strip away from the completed  
project until you can't.

# Try!

---

What is the very next step to take?

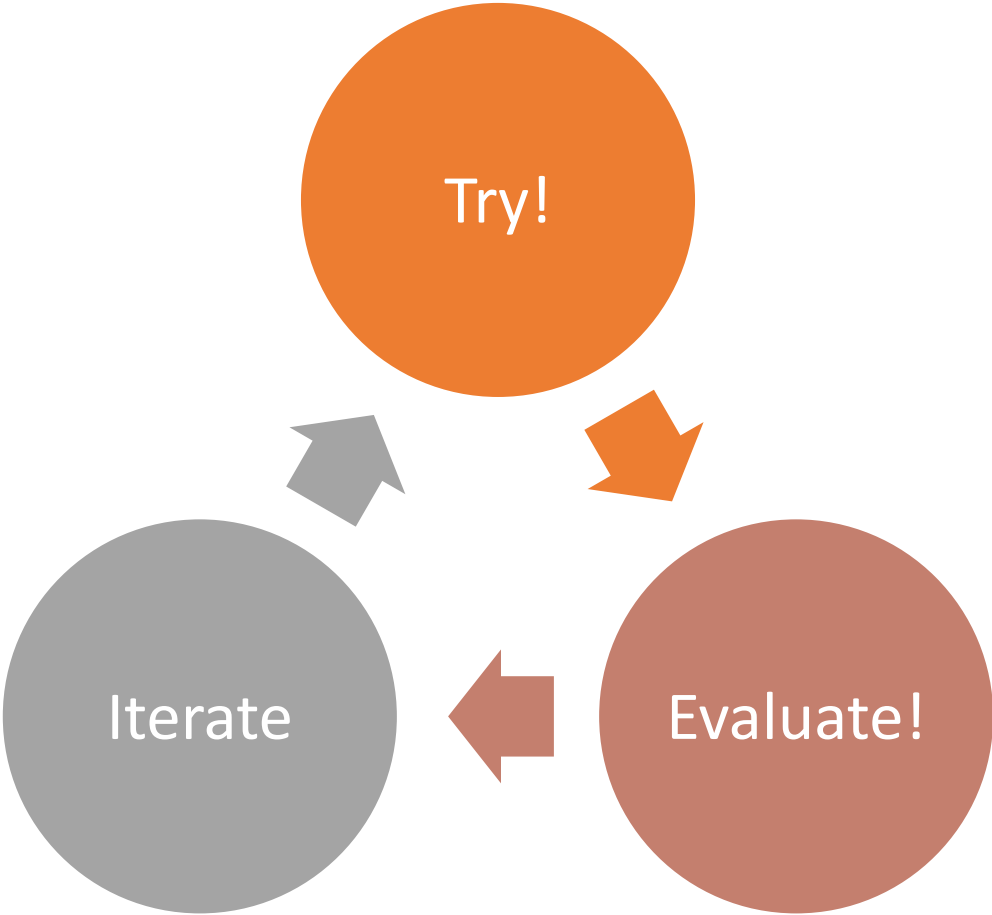
“Good enough” is good enough

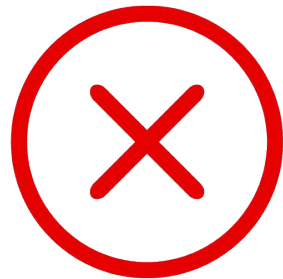
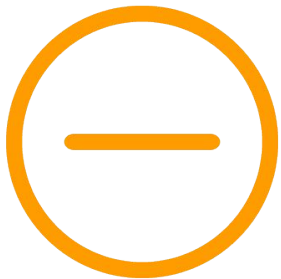
It's ok to gauge interest using  
Facebook/Google ads

Refine, update mission canvas as you go  
and reality hits

Try again!

# Trying Cycle





# Evaluate

---

Is it what you thought?

Is it what you want to do?

It's ok if it didn't work

Is it something worth doing?

Roll out! (or not!)



# Remember

---

Get others involved and  
make sure stakeholders  
buy in.

A real  
moment

Let's remember the  
"in-between" time. It's a spiritual  
discipline.

# WARNING!

!

---

It is important to remember that this is about Jesus and spreading of the gospel.





Thank you.